



Saving Dogs, Touching Lives



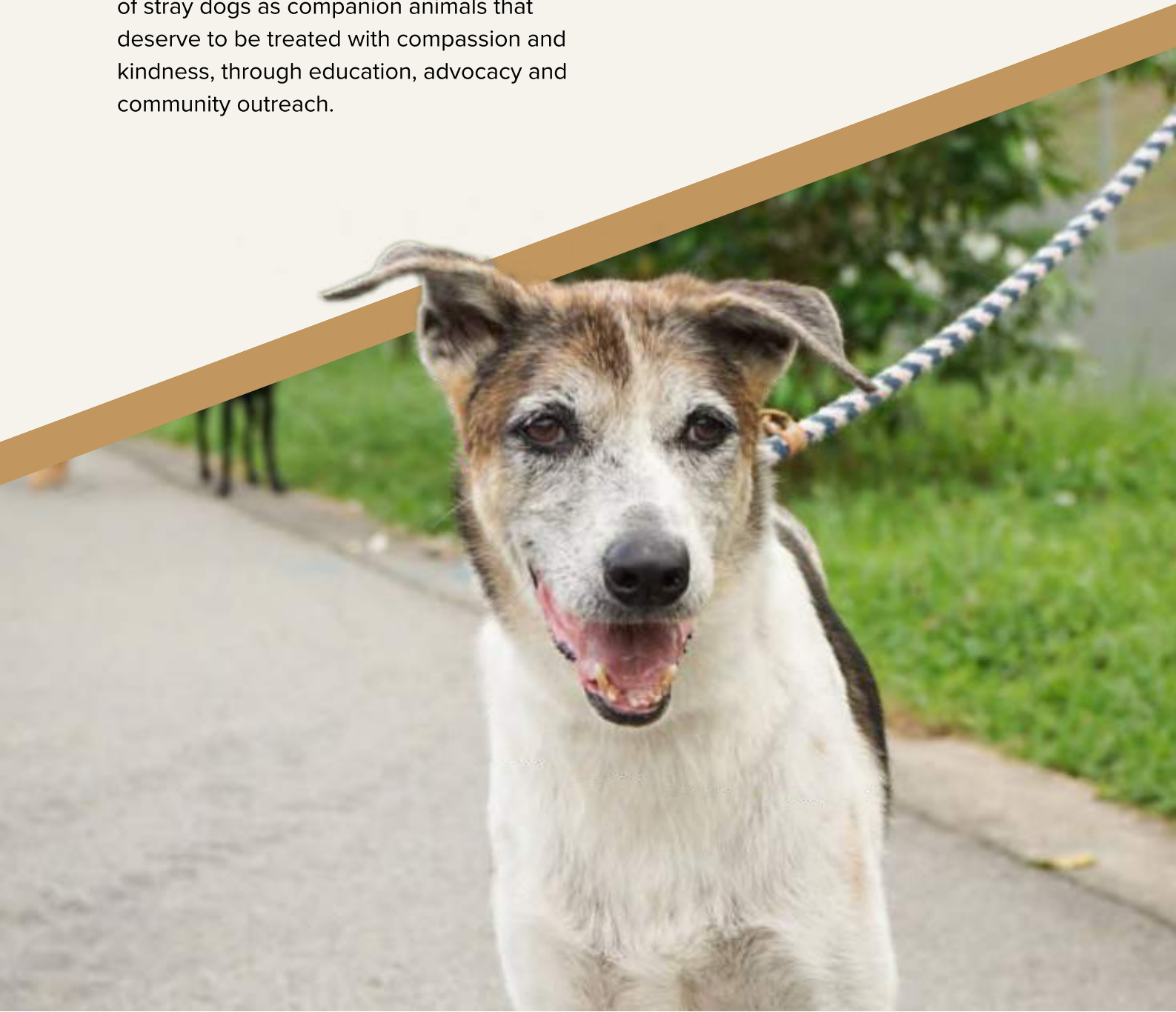
Mercylight Animal Rescue and Sanctuary
Annual Report 2022

Vision

To improve the quality of lives of stray dogs by rescuing, rehabilitating and re-homing them.

Mission

To increase public awareness and acceptance of stray dogs as companion animals that deserve to be treated with compassion and kindness, through education, advocacy and community outreach.



Values

Compassion | Kindness | Integrity | Transparency

Contents

Message from the Chairman	04
Our Work	05
Our Volunteers	09
Year in Review	13
The Case of Wonder	17
Fund Raising Activities	21
Summary Financial Performance	22
Our Board	23
Our Management Team	25
Governance Policies	26
Code of Governance	27
Audited Financial Statements 2022	31
Corporate and Contact Information	35



Samuel Lim

Chairman

Mercylight Animal Rescue and Sanctuary (MARS) has come a long way. We obtained charity status on 8 May 2020, became a Project ADORE Partner on 8 November 2021 and an approved Institution of Public Character (IPC) from 24 January 2022.

Mercylight is fully run by volunteers, with some volunteers coming almost every day to help at the shelter. We have about 100 volunteers, that keep the shelter running. The volunteers help to walk, feed and administer medication to the dogs twice a day. Those that are not able to travel to the shelter, help in marketing, fund raising and events organised by the shelter.

Message

from the Chairman

In 2022, we managed to rescue 32 dogs and re-homed 16 dogs. We take care of about 117 dogs in the kennels, foster care and stray feeding programme.

Through our community engagement programme, we hosted a few organisations to the shelter. This would allow them to spread the message of responsible pet ownership and empathy for animals. The largest group was about 160 students from National University of Singapore.

Through Faith Hope and Charity , we hope the upcoming year will allow us to make a difference to the lives of more animals.



Our Work

We are delighted to present our annual report, highlighting the impactful work carried out by MercyLight in the past year.

As of 2022, our organization was providing care and support for a total of 120 dogs. These dogs are distributed across various locations, including our shelter, foster homes, as well as strays that we are feeding and attending to.

With a steadfast commitment to rescuing, rehabilitating, and rehoming stray dogs, our dedicated team has made significant strides towards our vision of improving the quality of lives of stray dogs by providing these animals with a second chance at life.

Rescue

Saving Lives and Making a Difference

In 2022, our dedicated team at Mercylight successfully rescued 32 adult dogs and puppies. Each rescue operation, as part of our Trap-Neuter-Rehome/Release-Manage (TNRM) programme, involved swift action in response to distressing situations, such as a dog found wandering aimlessly with gaping wounds or a dog loitering dangerously next to high traffic areas.

Our compassionate volunteers sprang into action, setting up traps and capturing the dog. Some required immediate medical attention, including emergency surgery.

One female rescue was later discovered to be pregnant and gave birth to six adorable puppies in the safety of the shelter.

Our commitment to rescue extends to every dog in need, and we are proud to have made a positive impact in their lives.



Rehabilitation & Rehoming

Providing Second Chances

Mercylight remains dedicated to the rehabilitation and rehoming of stray dogs, giving them the opportunity for a brighter future. Our rescue efforts extend beyond physical care to encompass behavioral training and socialization, ensuring each dog is prepared for their transition to a loving forever home.

16 dogs found good homes in 2022. Testimonials from families who adopted these dogs demonstrate the impact of our work and the joy brought to both humans and canines alike.



Community Engagement & Training

Sharing Knowledge and Empowering Volunteers

Our commitment to animal welfare goes beyond rescue and rehoming. We actively engage with the community and invest in dog behavior and training programs. Through our Community Engagement Program, we provided educational sessions to 160 students from the National University of Singapore, fostering a deeper understanding of animal welfare issues and the vital role animal shelters play in our society.

Additionally, our certified trainers utilize reward-based, positive reinforcement training methods to shape desired behaviors in our shelter dogs. Volunteers invest their time and energy to ensure each dog has the best chance of finding a loving home.



Our Volunteers

The Heart and Soul of Mercylight

None of our achievements would be possible without the unwavering dedication of our volunteers. Despite the challenges posed by 2022, our kennel volunteers remained steadfast in providing loving care to the animals, adhering to strict safety measures.

We are grateful for the selfless contributions of our volunteers, who generously dedicate their time and energy to our cause. Their commitment, endurance, and passion for our cause have made a profound impact on the lives of the dogs in our care.



Testimonial

I am Karen, a volunteer at MercyLight Animal Rescue and Sanctuary (MARS), and I am honored to share my testimonial. Over the past ten years, I have witnessed firsthand the remarkable growth and achievements of MercyLight. My personal journey as a volunteer has been filled with meaningful moments and the fulfillment of giving back.



When I first joined MercyLight, little did I know that it would become such an integral part of my life. Motivated by my love for dogs and a divine calling, I initially thought it would be a temporary endeavor. However, here I am, ten years later, still actively involved and devoted to the cause. Despite the challenges of balancing personal, family, and work commitments, two factors have kept my dedication unwavering.

The joy of witnessing rescued dogs finding their forever homes is one of the most rewarding aspects of my volunteering journey. It brings me immense satisfaction to see the transformation of once fearful strays into confident and playful companions. Their blossoming personalities and endearing antics never fail to bring a smile to my face.

"Despite the inevitable stresses and challenges, leaving the shelter after a session leaves me feeling fulfilled and content."

For me, the true fulfillment of volunteering lies in the special bond I share with the dogs at the shelter. The warm greetings and affectionate gestures they shower upon me during each kennel session fill my heart with love. Despite the inevitable stresses and challenges, leaving the shelter after a session leaves me feeling fulfilled and content.

My dedication to Mercylight remains steadfast, although I understand that my level of involvement may change as my physical capabilities evolve over time. Nevertheless, my commitment to the cause will endure, ensuring that I continue to support the organization's mission in any capacity.

Reflecting on the past decade, I have witnessed Mercylight's incredible growth. From humble beginnings with a small group of dedicated volunteers engaged in stray feeding, the organization has come a long way. With the inevitable takeover of feeding spots for redevelopment and subsequent rescue efforts, Mercylight expanded its operations by renting one to two units at the Pasir Ris Farmway shelter. Over time, as the number of rescues increased, more rental units were acquired.

A significant milestone in our journey was the relocation of Mercylight to its current location, The Animal Lodge (TAL). The move presented numerous logistical challenges, including adapting dogs to a commercial building with two stories. However, with the grace of God and the unwavering dedication of our volunteers, everything fell into place. This move marked a period of growth and development for our organization.

Our Volunteers

Throughout the years, Mercylight has faced heartbreaking and demanding rescue cases that have pushed us to enhance our skills and knowledge. These challenges have made our team more resilient and better equipped to provide optimal care for the animals. Additionally, the organization underwent a rebranding, resulting in its current name, Mercylight Animal Rescue and Sanctuary (MARS).

Mercylight has achieved significant milestones over the past decade. In November 2021, we became a Project ADORÉ Partner, strengthening our commitment to promoting responsible pet ownership and adoption. In January 2022, we obtained IPC (Institutions of a Public Character) status, further establishing our credibility and opening up new opportunities for support and collaboration.

As I reflect on my ten-year journey with Mercylight, I am filled with gratitude for the unwavering commitment of our volunteers. Their passion for rescuing and caring for animals has been instrumental in the growth and success of our organization. Together, we celebrate the milestones achieved and look forward to a future where Mercylight continues to make a lasting difference in the lives of animals in need.



Year in Review

Bringing Dogs & People Together

As we reflect on the accomplishments of the past year, we are filled with gratitude for the support of our community, volunteers, and partners.

We extend our heartfelt appreciation to those who have made financial donations, allowing us to sustain and expand our rescue efforts. Your continued support fuels our passion and motivates us to continue our mission with renewed determination and enthusiasm.

Every single dog we rescued, rehabilitated, and rehomed embodies the core values of MercyLight. We remain resolute in our commitment to improving the lives of stray dogs, providing them with the care, love, and second chances they deserve.

Together, we will continue to save dogs, touch lives.



Year in Review: Bringing Dogs & People Together

June

Pets' Day Out @ Bishan Park Adoption Drive
Dog Obedience Training



January

Wag N Wild outing for adopted and kennel dogs

April

Dog Obedience Training
Annual Blood Check for all dogs
Shopee's National Pet Day 2022 online fundraising campaign.



Credit: The Straits Times GIN TAY



July

Wag N Wild outing for adopted and kennel dogs

Year in Review: Bringing Dogs
& People Together

October

HalloFest 2 (South Beach Avenue) Adoption
Drive

November

PetExpo Adoption Drive

December

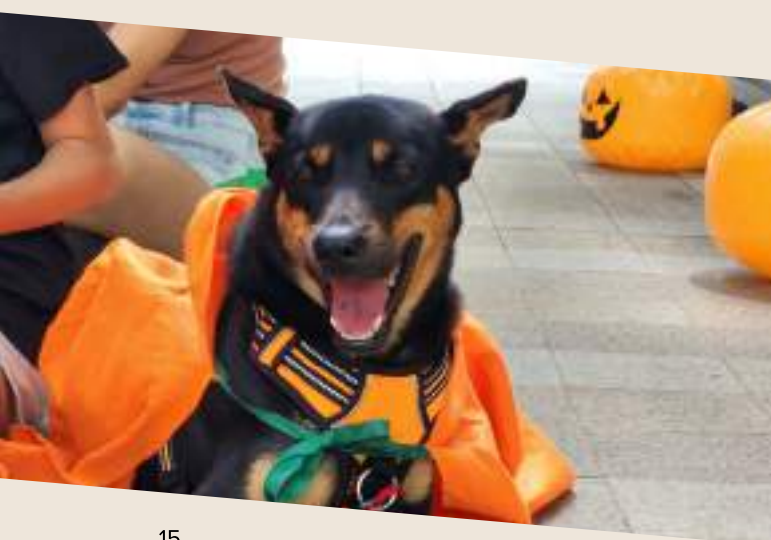
Christmas Pack Walk for adopted and
kennel dogs

August

Dog Obedience Training

September

Bukit Timah Saddle Club Adoption Drive
A Whimsical Furrytale Adoption Drive



Year in Review: Bringing Dogs
& People Together



Credit: PETS Magazine Facebook

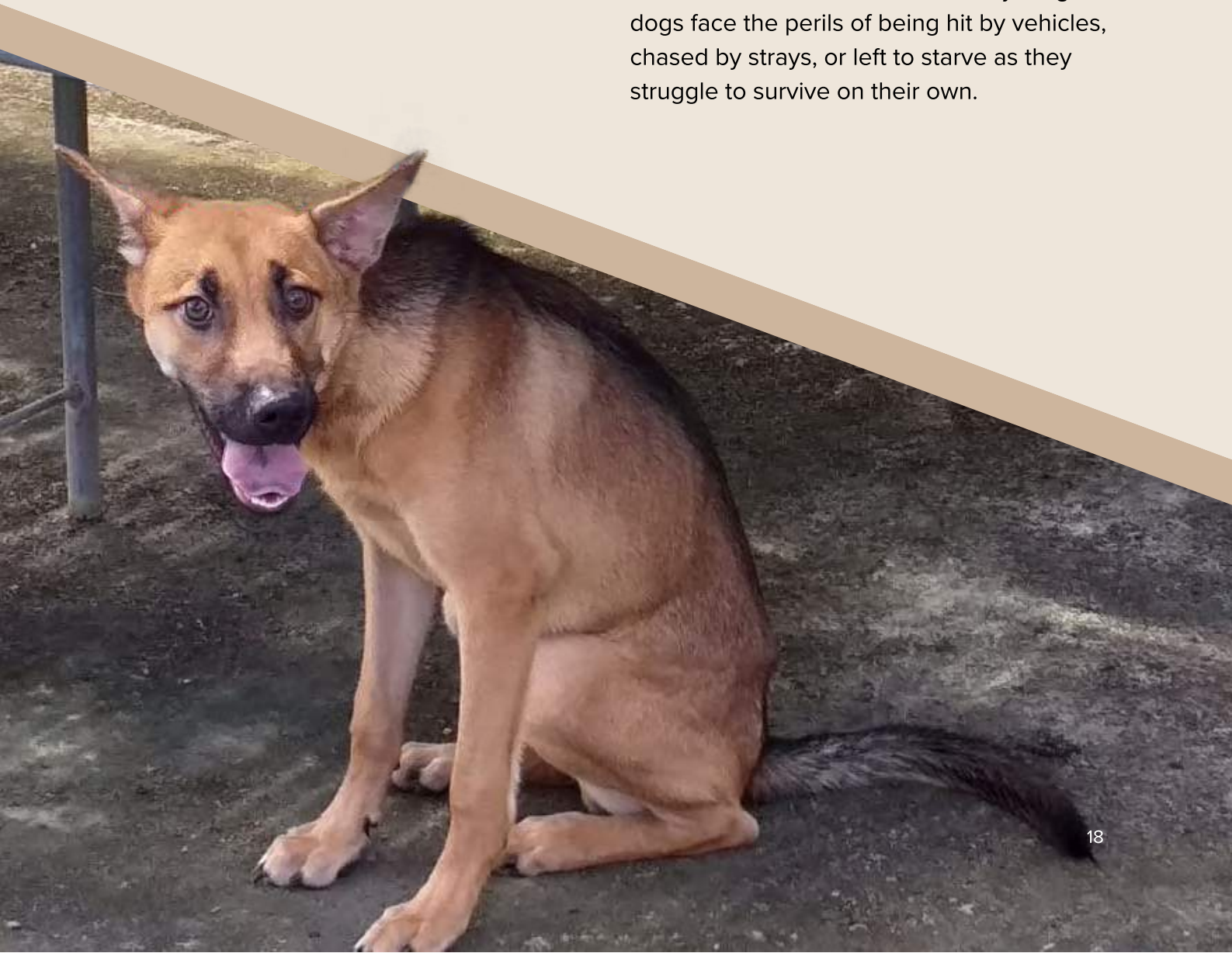
The Case of Wonder: A Story of Rescue, Rehabilitation, & Love



A young dog named Wonder was in search of food in a bustling nursery. The workers at the nursery, armed with brooms and sticks, tried to chase him away, but Wonder refused to leave. Sensing that something was amiss, the nursery reached out to Mercylight, a nearby shelter, for help.

On a fateful day, 19th October, Wonder was rescued by the compassionate team at Mercylight. At just six months old, Wonder's background remained a mystery. However, his behavior indicated that he had likely been abandoned. Remarkably, he showed no fear of humans and already knew basic commands like sitting and pawing, without any prior training from the rescuers or volunteers.

At the shelter, Wonder received daily care and attention. The dedicated team worked tirelessly to correct his minor behavioral issues, such as food aggression and painful play bites. Wonder's situation was not unique; many puppies are impulsively taken in and later abandoned due to a lack of patience and proper training. Fortunately, Wonder was among the fortunate ones who found rescue. But countless other young dogs face the perils of being hit by vehicles, chased by strays, or left to starve as they struggle to survive on their own.



Wonder's journey took a positive turn when he found his forever home. Let's meet the adopters who welcomed Wonder into their family and witness how his training at the shelter helped him adapt quickly to his new surroundings.



"We encourage others to consider adopting from shelters and experience the transformative power of giving a second chance to animals in need."

"Our decision to adopt a dog was driven by our desire to have a furry companion and make them an integral part of our family. After moving to a bigger place, we felt it was the perfect time to bring a dog into our lives. Choosing to adopt from a shelter was an obvious choice for us. We firmly believed that shelter dogs deserved a loving home, and MercyLight caught our attention as the first website we explored. That's where we first laid eyes on Wonder.

It was love at first sight when we saw Wonder's profile. We instantly felt a connection and knew he was the one. From that moment, our focus shifted to showering him with love and building a bond of trust. Wonder, estimated to be around six months old, already had some impressive skills. He knew how to sit and paw without any prior training, a testament to his intelligence and adaptability.

Since joining our family, Wonder has seamlessly settled into his new environment. He has gained weight and revels in the ample space he now calls home. He eagerly looks forward to walks,

- displaying friendly interactions with other dogs in the neighborhood, regardless of their barking. Wonder's manners are impeccable, thanks to the comprehensive preparation and training he received at the shelter. While we were forewarned about his food aggression, we witnessed his defenses gradually diminish. Now, he allows us to clean his ears and even his eyes without any signs of aggression. His excitement, curiosity, and ability to learn from his mistakes amaze us every day.

Wonder has brought profound changes to our daily lives. He wakes up earlier than anyone else, gently reminding us that it's time to start the day. His playful nature seeks attention, occasionally reminding us of his presence with a gentle nip. Wonder eagerly awaits our return from work, recognizing the sound of our car and warmly welcoming us home from the balcony. Whenever we're away, we miss him dearly and try to return as soon as possible. Wonder's friendly nature has also allowed us to connect with our neighbors as he warmly interacts with both people and their dogs. His friendship with a German Shepherd in the neighborhood is particularly endearing, resembling a canine Romeo and Juliet.



Reflecting on the adoption process, we are grateful for the opportunity to get to know Wonder gradually. We started by visiting and walking him, eventually progressing to a home trial. Witnessing his distress upon returning to the shelter after the trial solidified our decision to adopt him. The process was smooth, and we appreciate the support and guidance we received from the shelter staff who provided valuable recommendations on Wonder's routine and care. We are grateful to MercyLight for rescuing him and providing the necessary care and training. Wonder has become an inseparable part of our family, and we cherish the joy and love he brings to our lives every day. We encourage others to consider adopting from shelters and experience the transformative power of giving a second chance to animals in need."

In the case of Wonder, love and compassion prevailed. From a lost and hungry pup, Wonder found safety, rehabilitation, and a loving home. He serves as a testament to the impact of rescue organizations like MercyLight and the transformation that can occur when individuals open their hearts and homes to abandoned animals. The story of Wonder inspires us to cherish the bonds we create with our furry friends and to continue advocating for the welfare of animals in need.

Fundraising Activities

Amounts raised were used for the dogs' medical and shelter operation expenses. There was no commercial fund raiser involved.

“Save The Lives Of Homeless Dogs”

Campaign under Enhanced Fund-Raising Program by
Tote Board with government dollar-for-dollar matching.

1 January – 31 March 2022

\$134,546 + \$134,546

(government matching)

Benevity

Online giving platform

1 February – 31 December 2022

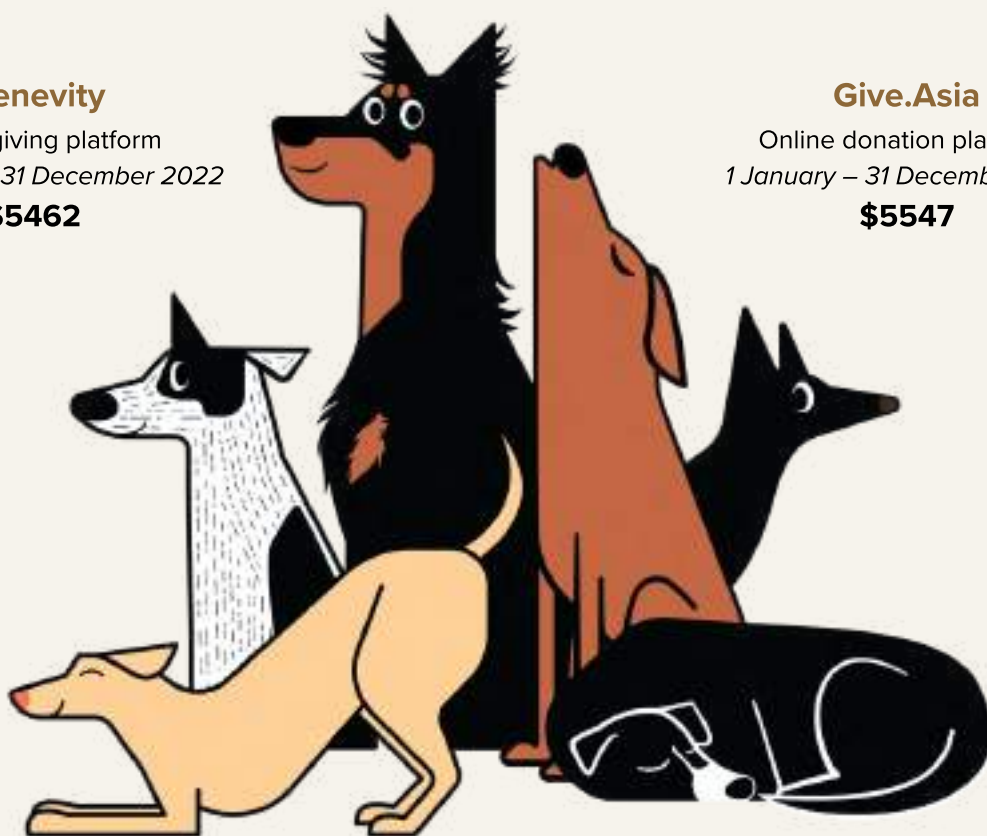
\$5462

Give.Asia

Online donation platform

1 January – 31 December 2022

\$5547



Giving.sg

Online donation platform

1 January – 31 December 2022

\$65,686

“Help Rescue Homeless Dogs”

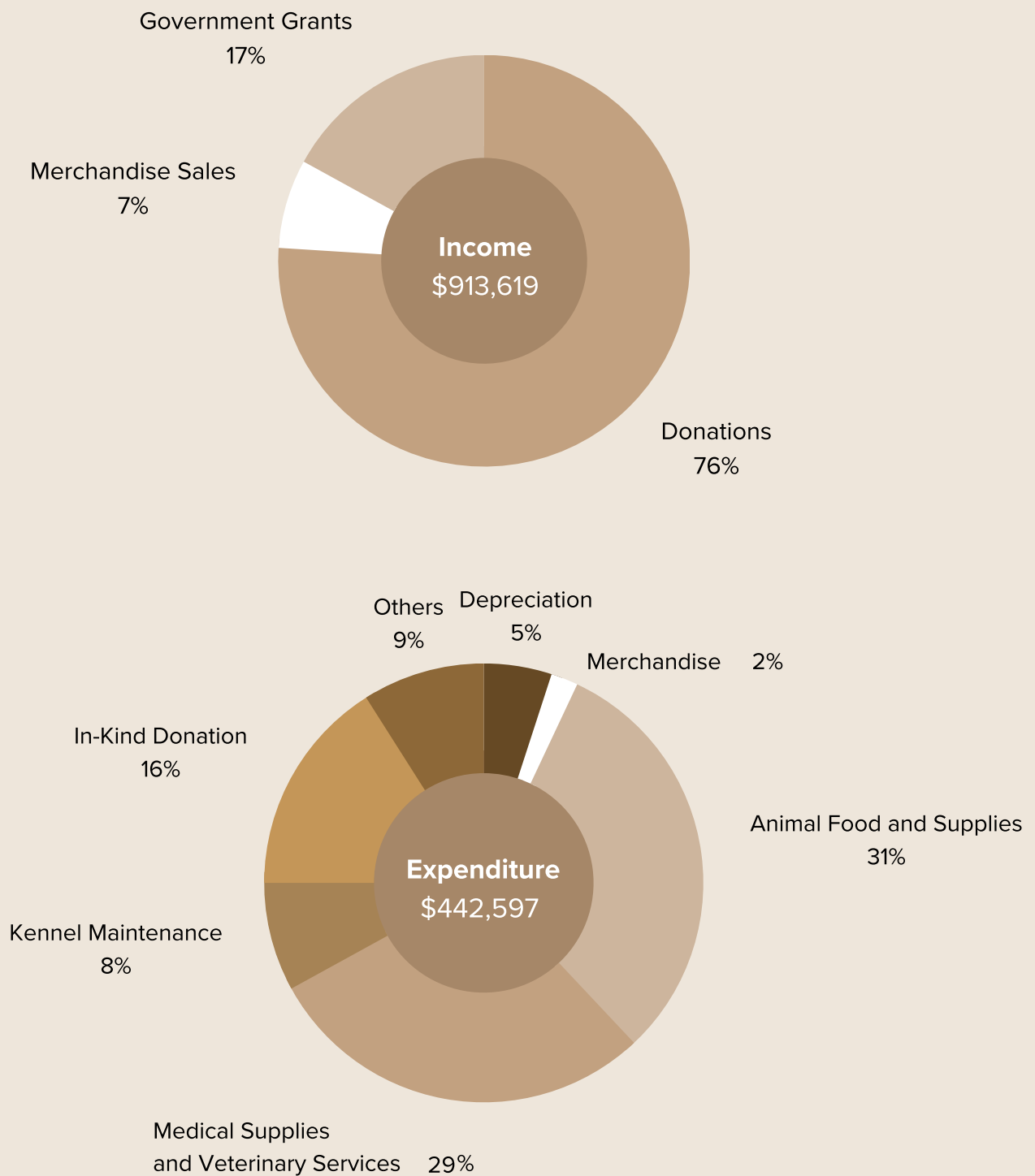
Campaign under Enhanced Fund-Raising Program by
Tote Board with government dollar-for-dollar matching.

11 September 2022 – 31 March 2023

\$129,835 + \$129,835

(government matching: raised as of 31 December 2022)

Summary Financial Performance



Our Board

The Board of Directors is committed to advancing Mercylight's mission, ensuring compliance with its constitution and attaining high standards of corporate governance and accountability to our stakeholders.

Board members render their services on a voluntary basis, thus, none of the Board members receive remuneration for their Board services.

The Board of Directors held 4 meetings in 2022.

Position	Name	Date of Appointment	Attendance
Chairman	Mr Samuel Lim Wai Young	April 2020	4/4
Vice-Chairman	Mr Toh Khai Yeow	April 2020	4/4
Treasurer	Ms Lim Bee Lan (Lin Meilan)	April 2020	4/4
Secretary	Ms Lim Mui Wee	January 2015	4/4
Member	Ms Kelly Lim	January 2015	4/4
Member	Ms Tan Ming Ming Karen	April 2019	4/4
Member	Mr Tan Tong Leng	April 2020	4/4

Mr Samuel Lim Wai Young

Chairman

Trading Manager, Vitol Asia Pte Ltd

Samuel Lim holds a Chemical Engineering Degree from the National University of Singapore and an MBA from Victoria University, Australia. He has held senior managerial positions in various multinationals. He works as a Trading Manager in a European Energy and Commodities Company for the Asia Pacific.

Mr Toh Khai Yeow

Vice-Chairman

Finance Director, Kian Hong Holding Pte Ltd

Khai Yeow has a Bachelor of Business Administration Degree from the University of Wisconsin, Madison. He is Director of Kian Hong Holdings (Pte) Ltd and 6 other Malaysian companies. A generous supporter of animal welfare, he has a penchant for dogs and pets, and enjoys working for a good and greater cause.

Our Board

Ms Lim Bee Lan

Treasurer

Finance Manager, Far East Management (Private) Limited

Bee Lan holds a Bachelor of Accountancy Degree from Nanyang Technological University. She is also a Chartered Accountant of Singapore with the Institute of Singapore Chartered Accountants. Currently, she works as Finance Manager for Far East Management (Private) Limited. She has more than 20 years of experience in audit, accounting, and finance-related work.

Ms Lim Mui Wee

Secretary

Education Officer, Ministry of Education

Mui Wee holds a Business Administration Degree from the National University of Singapore and a Post-Graduate Diploma in Education from the Nanyang Technological University. She works as an Education Officer for the Ministry of Education. She has been involved in the set-up of Mercylight and is currently actively involved in the running of the shelter.

Ms Lim Kelly

Member

General Manager, Mercylight Animal Rescue And Sanctuary Limited

Kelly Lim holds a Bachelor of Arts Degree with merit from the National University of Singapore. Kelly is the Founder of Mercylight and has been actively involved in animal welfare for the past 13 years. She is currently the General Manager of the shelter.

Ms Tan Ming Ming Karen

Member

Director, Nonslip Solutions Pte Ltd

Karen Tan is currently a Director at Nonslip Solutions Pte Ltd, which deals with various coating treatments. Karen has been actively involved in the welfare of animals in the last 10 years.

Mr Tan Tong Leng

Member

Operations Manager, Oil and Gas Company (Retired)

Tong Leng is an experienced operation management practitioner with about 30 years' experience. He has worked in a variety of leadership and talent development roles. Tong Leng has been actively involved in various self-help groups and has a keen interest in the welfare of animals.

Our Management Team

The Management Team is headed by its Founder Kelly Lim. She is supported by six key position holders, who render their services on a voluntary basis:

Faith Teng
Publicity

Veronica Tan
Education & Outreach

Karis Wong
Fundraising

Alyssa Lim
Finance

Janice Khoo
Corporate Services

Mark Quek
Legal

Mercylight operations are wholly volunteer run.
There is no staff member receiving remuneration.



Governance Policies

Conflict of Interest

The Board has established a Conflict of Interest Policy to assist in identifying and managing potential areas of conflict. All directors and key management personnel are required to disclose to the Board any situation of conflict that may arise. They abstain from decision-making when conflicts of interest arise.

Reserves & Investments

Mercylight aims to build a reserve that is equivalent to one year of its operating expenditure. Mercylight does not maintain any restricted, designated or endowment funds apart from a current account for operational expenditures and deposits.

Loans

Mercylight does not provide any loans to any director, employee, board committee member or any other parties.

Donations

Mercylight does not make donations to any external parties. Mercylight occasionally receives cash donations. Most donations are in the form of cheque or bank transfers through its website, and platforms such as NVPC's Giving.sg, Give.asia, and Benevity.

Other Policies

- Board Policy
- Volunteer Management Policy
- Financial Management and Internal Controls
- Fundraising Policy
- Human Resources and Payroll Management Manual
- Programme Management Policy
- Communication Policy

Code Of Governance

S/N	Code guideline	Code ID	Response	Explanation
	Board Governance			
1	Induction and orientation are provided to incoming governing board members upon joining the Board.	1.1.2	Complied	
	Are there governing board members holding staff appointments? (skip items 2 and 3 if "No")		Yes	
2	Staff does not chair the Board and does not comprise more than one third of the Board.	1.1.3	Complied	
3	There are written job descriptions for the staff's executive functions and operational duties, which are distinct from the staff's Board role.	1.1.5	Complied	
4	<p>The Treasurer of the charity (or any person holding an equivalent position in the charity, e.g. Finance Committee Chairman or a governing board member responsible for overseeing the finances of the charity) can only serve a maximum of 4 consecutive years.</p> <p>If the charity has not appointed any governing board member to oversee its finances, it will be presumed that the Chairman oversees the finances of the charity.</p>	1.1.7	Complied	
5	All governing board members must submit themselves for re-nomination and re-appointment, at least once every 3 years.	1.1.8	Complied	
6	The Board conducts self evaluation to assess its performance and effectiveness once during its term or every 3 years, whichever is shorter.	1.1.12	Complied	
	Is there any governing board member who has served for more than 10 consecutive years? (skip item 7 if "No")		No	
7	The charity discloses in its annual report the reasons for retaining the governing board member who has served for more than 10 consecutive years.	1.1.13	N/A	
8	There are documented terms of reference for the Board and each of its committees.	1.2.1	Complied	
	Conflict of Interest			
9	There are documented procedures for governing board members and staff to declare actual or potential conflicts of interest to the Board at the earliest opportunity.	2.1	Complied	
10	Governing board members do not vote or participate in decision making on matters where they have a conflict of interest.	2.4	Complied	

Code Of Governance

	Strategic Planning			
11	The Board periodically reviews and approves the strategic plan for the charity to ensure that the charity's activities are in line with the charity's objectives.	3.2.2	Complied	
	Human Resource and Volunteer Management			
12	The Board approves documented human resource policies for staff.	5.1	Complied	
13	There is a documented Code of Conduct for governing board members, staff and volunteers (where applicable) which is approved by the Board.	5.3	Complied	
14	There are processes for regular supervision, appraisal and professional development of staff.	5.5	Complied	
	Are there volunteers serving in the charity? (skip item 15 if "No")		Yes	
15	There are volunteer management policies in place for volunteers.	5.7	Complied	
	Financial Management and Internal Controls			
16	There is a documented policy to seek the Board's approval for any loans, donations, grants or financial assistance provided by the charity which are not part of the charity's core charitable programmes.	6.1.1	Complied	
17	The Board ensures that internal controls for financial matters in key areas are in place with documented procedures.	6.1.2	Complied	
18	The Board ensures that reviews on the charity's internal controls, processes, key programmes and events are regularly conducted.	6.1.3	Complied	
19	The Board ensures that there is a process to identify, and regularly monitor and review the charity's key risks.	6.1.4	Complied	
20	The Board approves an annual budget for the charity's plans and regularly monitors the charity's expenditure.	6.2.1	Complied	
	Does the charity invest its reserves (e.g. in fixed deposits)? (skip item 21 if "No")		No	
21	The charity has a documented investment policy approved by the Board.	6.4.3	N/A	
	Fundraising Practices			
	Did the charity receive cash donations (solicited or unsolicited) during the financial year? (skip item 22 if "No")		Yes	
22	All collections received (solicited or unsolicited) are properly accounted for and promptly deposited by the charity.	7.2.2	Complied	

Code Of Governance

	Did the charity receive donations in kind during the financial year? (skip item 23 if “No”)		Yes	
23	All donations in kind received are properly recorded and accounted for by the charity.	7.2.3	Complied	
Disclosure and Transparency				
24	The charity discloses in its annual report — (a) the number of Board meetings in the financial year; and (b) the attendance of every governing board member at those meetings.	8.2	Complied	
	Are governing board members remunerated for their services to the Board? (skip items 25 and 26 if “No”)		No	
25	No governing board member is involved in setting his own remuneration.	2.2	N/A	
26	The charity discloses the exact remuneration and benefits received by each governing board member in its annual report. OR The charity discloses that no governing board member is remunerated.	8.3	N/A	
	Does the charity employ paid staff? (skip items 27, 28 and 29 if “No”)		No	
27	No staff is involved in setting his own remuneration.	2.2	N/A	
28	The charity discloses in its annual report — (a) the total annual remuneration for each of its 3 highest paid staff who each has received remuneration (including remuneration received from the charity’s subsidiaries) exceeding \$100,000 during the financial year; and (b) whether any of the 3 highest paid staff also serves as a governing board member of the charity. The information relating to the remuneration of the staff must be presented in bands of \$100,000. OR The charity discloses that none of its paid staff receives more than \$100,000 each in annual remuneration.	8.4	N/A	

Code Of Governance

29	<p>The charity discloses the number of paid staff who satisfies all of the following criteria:</p> <p>(a) the staff is a close member of the family belonging to the Executive Head or a governing board member of the charity;</p> <p>(b) the staff has received remuneration exceeding \$50,000 during the financial year.</p> <p>The information relating to the remuneration of the staff must be presented in bands of \$100,000.</p> <p>OR</p> <p>The charity discloses that there is no paid staff, being a close member of the family belonging to the Executive Head or a governing board member of the charity, who has received remuneration exceeding \$50,000 during the financial year.</p>	8.5	N/A	
Public Image				
30	The charity has a documented communication policy on the release of information about the charity and its activities across all media platforms.	9.2	Complied	

Audited Financial Statements 2022

Statement of Financial Position

As at 31 December 2022

	Note	2022 \$	2021 \$
ASSETS			
Non-current assets			
Plant and equipment	7	3,477	5,216
Right-of-use-asset	8	18,465	38,336
		<u>21,942</u>	<u>43,552</u>
Current assets			
Trade and other receivables	9	560	580
Inventories	10	5,286	2,347
Cash and cash equivalents	11	855,410	384,084
		<u>861,256</u>	<u>387,011</u>
Total assets		<u>883,198</u>	<u>430,563</u>
Non-current liabilities			
Lease liability	13	-	19,339
Current liabilities			
Trade and other payables	12	17,687	16,321
Lease liability	13	19,339	19,753
		<u>37,026</u>	<u>36,074</u>
Total liabilities		<u>37,026</u>	<u>55,413</u>
NET ASSET		<u>846,172</u>	<u>375,150</u>
FUNDS			
Accumulated General Fund		846,172	375,150
TOTAL FUNDS		<u>846,172</u>	<u>375,150</u>

Statement of Comprehensive Income

For the financial year ended 31 December 2022

	Note	2022 \$	2021 \$
INCOME			
Donations	4	693,405	517,703
Sales of goods		63,539	23,333
		756,944	541,036
Other income	5	156,675	31,166
EXPENDITURE			
Depreciation of plant and equipment	7	(1,739)	-
Depreciation of right-to-use assets	8	(19,871)	(19,600)
Changes in inventories		2,939	(294)
Purchase of inventories		(11,535)	(4,735)
Interest expense on lease liabilities	13	(1,506)	(3,451)
Operating expenses		(410,885)	(264,134)
Total expenditure for the year		(442,597)	(292,214)
Surplus for the year	6	471,022	279,988

Statement of Changes in Funds

For the financial year ended 31 December 2022

	Accumulated Funds \$
Balance at 1 January 2021	95,162
Surplus for the year	279,988
At 31 December 2021	<u>375,150</u>
At 1 January 2022	375,150
Surplus for the year	471,022
At 31 December 2022	<u>846,172</u>

Statement of Cash Flows

For the financial year ended 31 December 2022

	Note	2022 \$	2021 \$
Cash flows from operating activities:			
Surplus before tax		471,022	279,988
<u>Adjustments for:</u>			
Depreciation of plant and equipment	7	1,739	-
Depreciation of right-of-use assets	8	19,871	19,600
Interest expenses		1,506	3,451
		<u>494,138</u>	<u>303,039</u>
<u>Changes in working capital:</u>			
Trade and other receivables		20	(151)
Inventories		(2,939)	294
Trade and other payables		1,366	(4,738)
Net cash generated from operating activities		<u>492,585</u>	<u>298,444</u>
Cash flows from investing activities:			
Acquisition of plant and equipment	7	-	(5,216)
Net cash used in investing activities		<u>-</u>	<u>(5,216)</u>
Cash flows from financing activities:			
Repayment of lease liability (principal)	13	(19,753)	(21,125)
Interest paid	13	(1,506)	(3,451)
Net cash used in financing activities		<u>(21,259)</u>	<u>(24,576)</u>
Net increase in cash and cash equivalents		471,326	268,652
Cash and cash equivalents at 1 January		384,084	115,432
Cash and cash equivalents at 31 December	11	<u>855,410</u>	<u>384,084</u>

Corporate & Contact Information

Company Registration No.

201502278Z

Banker

United Overseas Bank

**Registered under the COMPANIES
ACT, (Chapter 50)**

PUBLIC COMPANY LIMITED BY
GUARANTEE

Auditor

Credo Assurance LLP

Incorporation Date

20 January 2015

Members

Mr Samuel Lim Wai Young
Mr Toh Khai Yeow
Ms Lim Bee Lan (Lin Meilan)
Ms Lim Mui Wee
Ms Kelly Lim
Ms Tan Ming Ming Karen
Mr Tan Tong Leng

Registered Address

59 Sungei Tengah Road
#02-43 Singapore 699014

Company Secretary

Yew Sook Lian

Charity Status

Charity Registration Date: 8 May 2020

IPC Status

24 January 2022 – 23 July 2023

Contact Information

Alyssa Lim

Director

[blessings@mercylight.org.sg](mailto: blessings@mercylight.org.sg)

Telephone: 9180 7838



MercyLight Animal Rescue And Sanctuary Limited

59 Sungei Tengah Road
#02-43 Singapore 699014



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