



Saving Dogs, Touching Lives



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Objects

[illegible]

Vision

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Mission

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Values

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Contents

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1 11 1 1 1 1	FS
1 1 1	HM
1 1 1 1 1 1 1	HP
1 1 1	HS
1 1 1	HT
1 1 1	HW
1 1	HY
1 1 1	MH
1 1	MO
1 1 1	MP
1 1 1MF MOI	MT
1 1 1 1	CH





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Message

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Year in Review

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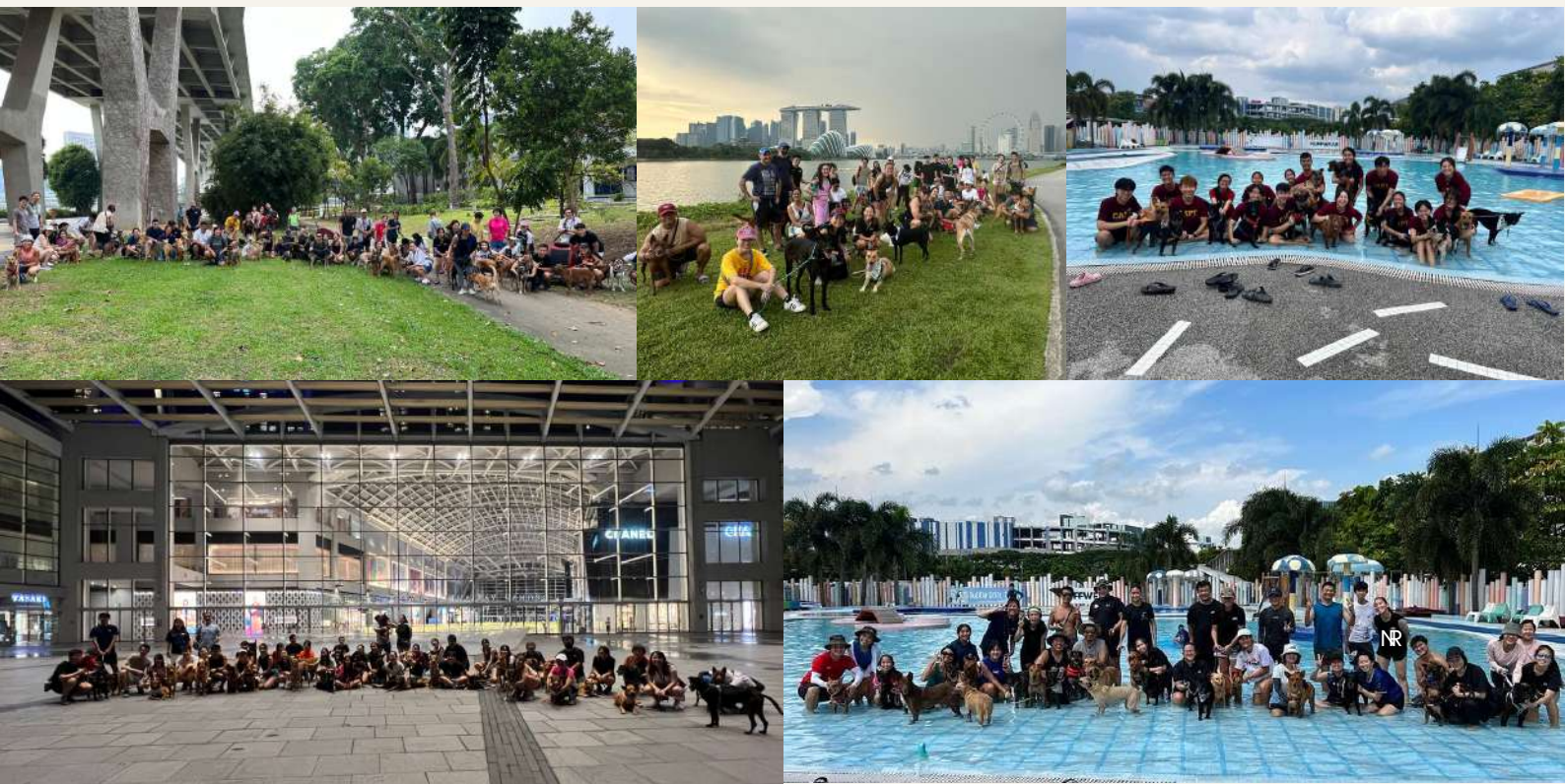
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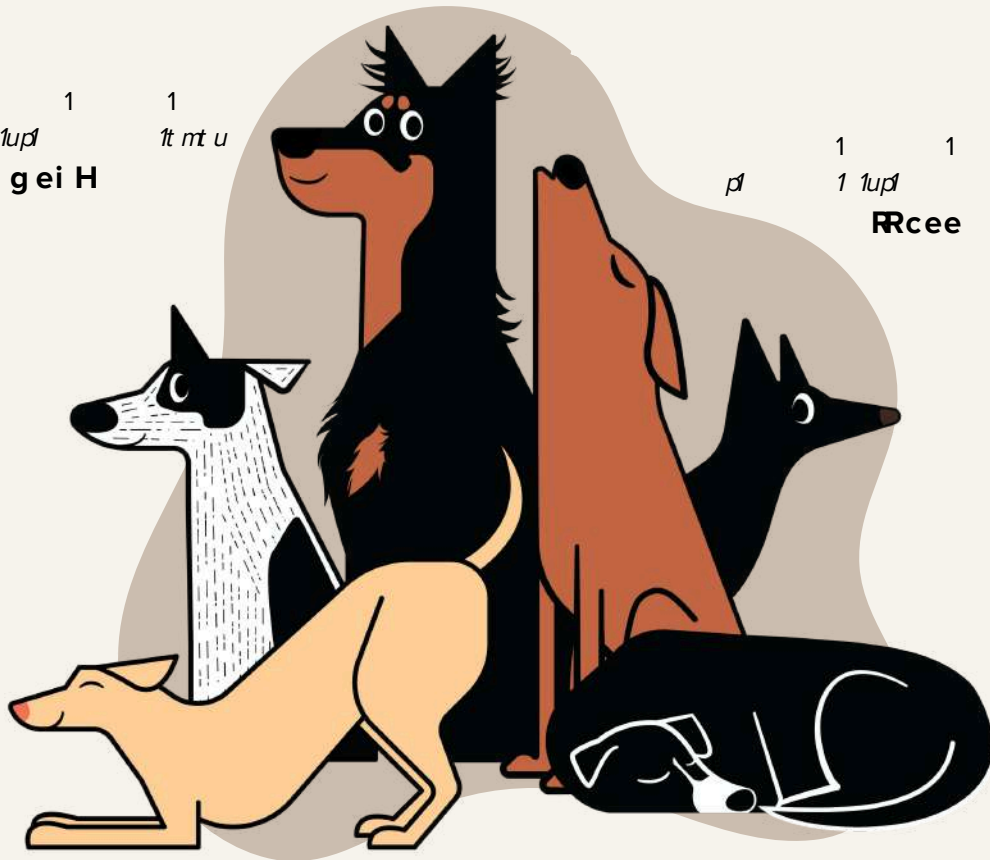
Fund Raising Activities

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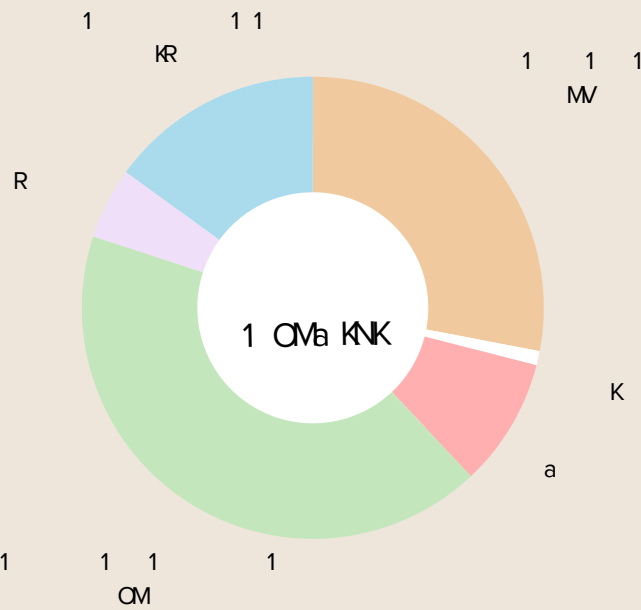
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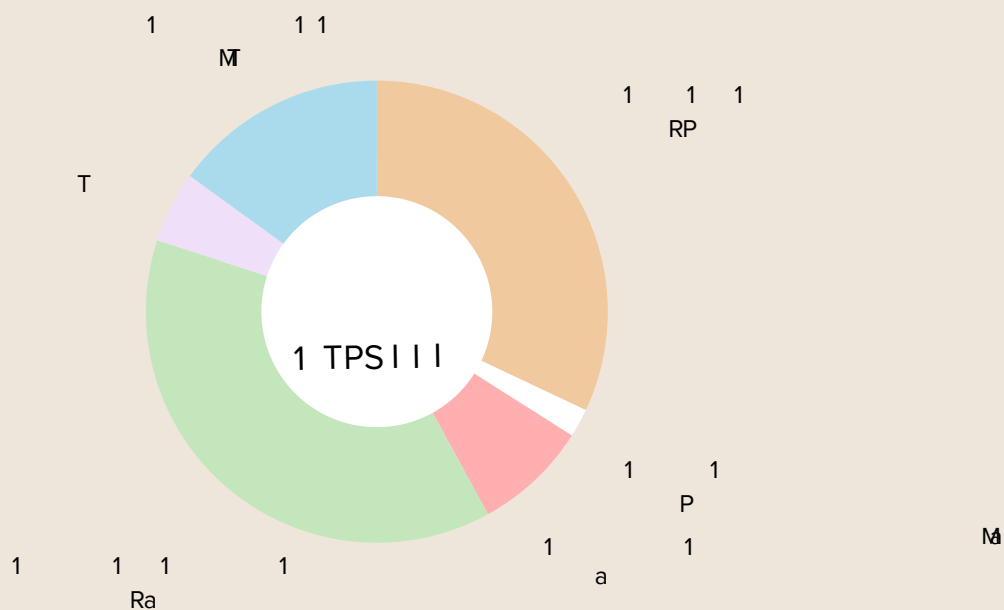
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KT

Our Future Plans

PI PS



Position	Name	Date of Appointment	Date of Last Re-election	Attendance
Chairman	Mr Samuel Lim Wai Young	April 2020	April 2023	4/4
Vice-Chairman	Mr Toh Khai Yeow	April 2020	April 2023	4/4
Treasurer	Ms Lim Bee Lan (Lin Meilan)	April 2020	April 2023	4/4
Secretary	Ms Lim Mui Wee	January 2015	January 2021	4/4
Member	Ms Kelly Lim	January 2015	January 2021	4/4
Member	Ms Tan Ming Ming Karen	April 2019	April 2022	4/4
Member	Mr Tan Tong Leng	April 2020	April 2023	4/4

Nb

Our Board

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Our Management Team

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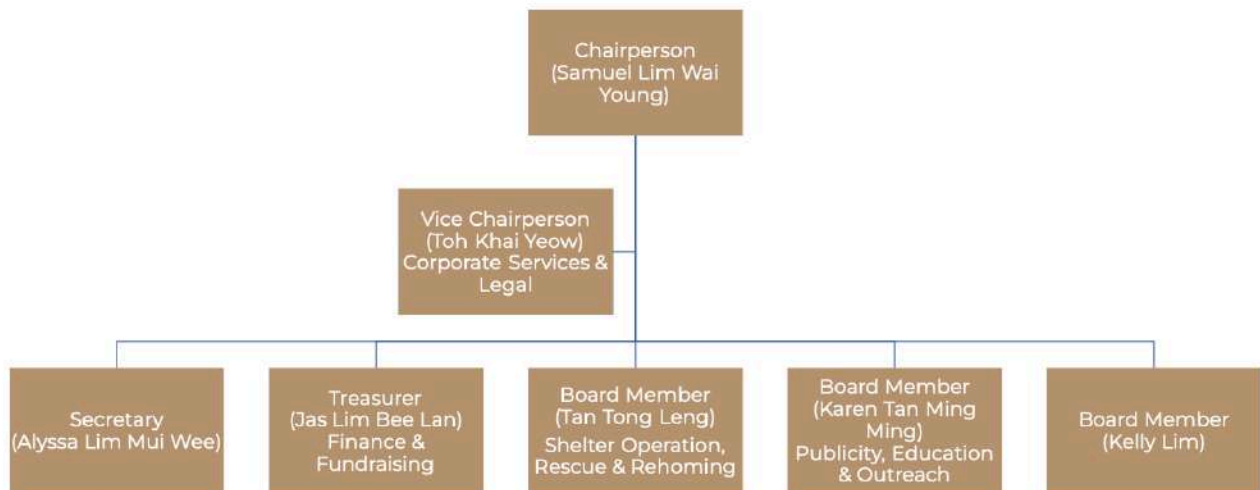
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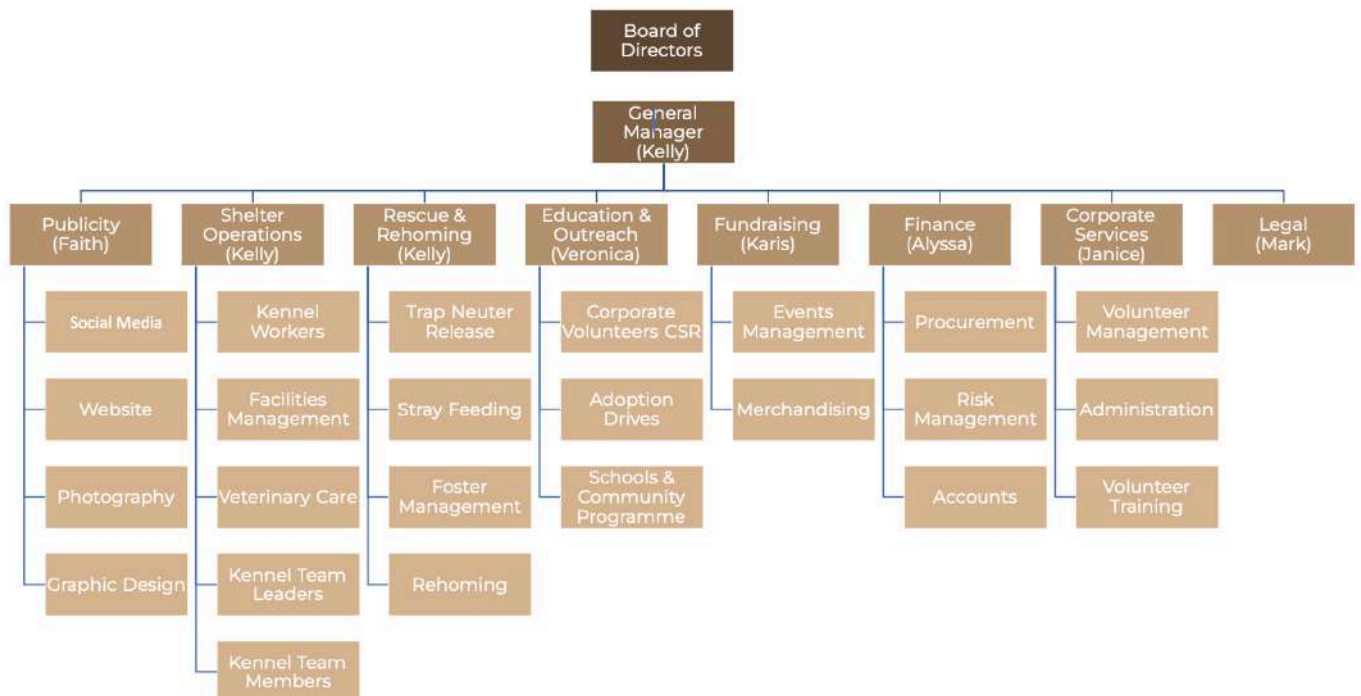

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Our Management Team

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Code Of Governance

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	C			
I	0 0 0 0 0 0 0 0 0 0	I I N		
	0 0 0 0 0 0 0 0 0 0			
N	0 0 0 0 0 0 0 0 0 0	I I R		
R	0 0 0 0 0 0 0 0 0 0	I I T		
S	0 0 0 0 0 0 0 0 0 0	I I a		
T	0 0 0 0 0 0 0 0 0 0	I I b		
Y	0 0 0 0 0 0 0 0 0 0	I I I N		
	0 0 0 0 0 0 0 0 0 0			
a	0 0 0 0 0 0 0 0 0 0	I I I R		
b	0 0 0 0 0 0 0 0 0 0	I N I		
1	C C	1	1	
c	0 0 0 0 0 0 0 0 0 0	N I		
IF	0 0 0 0 0 0 0 0 0 0	N S		

1	F	1	1	
NN	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	YTT		
1	F F F F	1	1	
NT	0 0 0 0 0 0 0 0 0	bN		
NY	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	bY		
Na	0 0 0 0 0 0 0 0 0 0 0 0	bb		
1	0 0 0 0 0 0 0 0 0 0	1		
Nb	0 0 0 0 0 0 0 0	bd		
1	F F F F	1	1	1
Nc	0 0	c NN		1
Nd	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	c NT		1
Ne	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	c NY		1
Nf	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	c Na		1
TD	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	c TN		1
1	0 0 0 0 0 0 0 0 0 0	1		1
TN	0 0 0 0 0 0 0 0 0 0	caY		1
1	F	1	1	1
1	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	1		1
TT	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	dTT		1
	0 0 0 0 0 0 0 0 0 0 0Y00			
TY	0 0 0 0 0 0 0 0 0 0 0 0	dTY		

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OS	1 1	c O		
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OT	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	OO		
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Ob	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	OO		
Oc	1 1	c S		
Od	1 1	c T		
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RE	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	d O		

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1	1	g	156,675
		735,649	913,619

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	1	1		1	1		1	1
							(723)	2,939
1		1	1		1		(4,062)	(11,535)
		1					(21,875)	(21,610)
1		1					(401,602)	(410,885)
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2	2	2	2			RM	306,518	471,022

Contact Information

LI



MercyLight Animal Rescue And Sanctuary Limited

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bf hg1 1knnbch



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